Exhibit **D**

BALTIMORE COUNTY PUBLIC SCHOOLS

DATE: November 20, 2007

TO: BOARD OF EDUCATION

FROM: Dr. Joe A. Hairston, Superintendent

SUBJECT: <u>REPORT ON BALTIMORE COUNTY PUBLIC SCHOOLS' SCHOOL</u> <u>COUNSELING PROGRAM</u>

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School

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INFORMATION

The Office of School Counseling has been asked to present to the Board of Education the total counseling program offered in Baltimore County Public Schools. The report will give the global school counseling report of the programs that are being offered with an emphasis on the college awareness and preparation programs. Distributing the *College Board Programs to Enrich College Counseling Guide*, which was developed by our counselors, will demonstrate how college counseling begins in the middle school years and throughout the high school grades. Programs provided by two school counseling department chairs will round out the presentation.

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Attachment III – Introduction

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Department of Student Support Services Office of School Counseling School Counseling Program Report 2007-2008

Executive Summary

All school counseling programs in the Baltimore County Public Schools are developed to meet the requirements set forth by the American School Counseling Association's (ASCA) *National Standards for School Counseling Programs* and the Maryland State Department of Education regulations for school counseling programs (COMAR 13 A.05.05.02), as well as our Policy 5410. As an integral part of the total program for instruction for all students, school counselors deliver a comprehensive program of counseling services based upon the goals of: school success, mastering decision-making and career development skills, and demonstrating intrapersonal and interpersonal competencies. The delivery of this comprehensive counseling program is outlined in the *School Counseling Essential Curriculum* (see attachment 1) *and Non-Negotiables.* The School Counseling program is reviewed by elementary and secondary levels in charts provided (see attachments 2-4).

Data demonstrate that due to the influence of school counselors, access and equity are increasing as reflected in the increased number of students participating in SATs, AP courses, college readiness programs, and parallel enrollment. School counselors are meeting with students individually and in small groups to share information and guidance related to post-secondary options (see attachment 5). A pilot senior evaluation survey (N=1,629 members of the Class of 2007 at smaller learning community schools) demonstrated that 86 percent of the students surveyed stated that their counselor was a source of help and 88 percent said that their counselor helped them plan their school schedules. Eighty-nine percent attended evening workshops provided by school counselors. Counselors were awarded a GPA of 3.2 from the students surveyed.

Staffing of school counseling is based on one counselor for each elementary school and one counselor for each 350 students at the secondary level. Special programs such as alternative programs, special education, Maryland's Tomorrow, college preparation grants, and Title I do fund additional positions as support of these programs.

Attachment II

Department of Student Support Services Office of School Counseling School Counseling Program Report 2007

Background

All school counselors or school counseling departments create a comprehensive, developmental, needs-based program of school counseling based on the Non-Negotiables and the *Revised Essential School Counseling Program K-12*. These programs meet the national standards for school counseling programs set forth by ASCA and the regulations contained in COMAR. Alignment with the *Blueprint for Progress* and the school improvement plan (SIP) is expected.

The three goals that form the framework for all school counseling programs are:

- Academic Development (school success)
- Decision–Making and Career Development.
- Personal/Interpersonal Development.

Delivery System:

- Counseling (individual, group, and classroom guidance).
- Consultation.
- Coordination.

In addition, school counselors serve as student advocates.

The School Counseling Program

- 1. Assess needs by using:
 - School system data.
 - School data (PBIS, suspension, grades, attendance, college, MSA, HSA, PSAT, SAT/ACT, and AP).
 - School improvement data.
 - Demographic data.
 - Formal and informal needs assessment (parents, students, teachers, and staff).
- 2. Interpret data and needs to design the program for the school.
- 3. Identify program goals (ASCA, MSDE, *Blueprint*, and SIP).
- 4. Align program goals.
- 5. Identify target populations, start time, lead persons, participants, data collection and analysis
- 6. Deliver, assess (formative), and re-align the program.
- 7. Deliver the program.
- 8. Evaluate the program (summative) and determine needs.

Essential School Counseling Program PreK-12 (Revised 2006) INTRODUCTION

Background

In 1996, the Office of School Counseling Services, under the leadership of Dr. Thelma T. Daley, published the *Essential School Counseling Program, PreK-12*. The manual was developed to parallel the work being completed by the Division of Curriculum and Instruction of Baltimore County Public Schools, *The Essential Curriculum*. The offices within this division were charged by the superintendent to present the core curriculum taught to children in our school system. The Office of School Counseling Services developed a manual detailing the ways that school counseling services and the content of these services provide another essential component of learning for all students and contribute to their development.

The *Essential School Counseling Program, PreK–12* was based on the three Maryland State goals for school counseling programs:

- School success for all students.
- Decision making and career development.
- Intrapersonal and interpersonal relationship skills.

In addition to describing how school counseling was an essential component of all students' school experiences, the book also provided a rich resource of hundreds of classroom guidance lesson plans which were organized under the three State school counseling goals and disaggregated by instructional level (elementary, middle, and high).

Current Historical Influences

Since that time, there have been a number of significant events in the school counseling profession and in Baltimore County Public Schools that argue for a revision of elements of the *Essential School Counseling Program*.

The American School Counseling Association (ASCA) published in 1997 its long awaited *National Standards for School Counseling Programs*. The *National Standards* identified three domains that defined the parameters for all school counseling programs:

- Academic Development.
- Career Development.
- Personal and Social Development.

Under each domain, there are three standards that describe general areas for students to develop skills, learnings, and behaviors that will help in the attainment of a given domain or school counseling goal. Each standard is further delineated in the document by the inclusion of related competencies (i.e., knowledge and skills that all students should acquire in order to attain success in school) students are expected to develop as a result of the activities and services provided by school counselors. Taken as a whole, these elements serve as the goals and student outcomes that are to be the heart of any school counseling program plan.

In 2002, ASCA published the *National Model: A Framework for School Counseling Programs*. This document used the *National Standards* as the foundation of all school counseling programs and then defined the steps that all school counselors are to take in creating a school counseling program design. There are four elements in this model that one would expect to find in any program plan:

- *Foundation* The standards of a student competency-based program. The principles upon which the beliefs, philosophy, and mission of a school counseling program are based.
- *Delivery System* A description of the activities and interventions, and services provided by school counselors to students and stakeholders within the school community in support of students' school success and related outcomes.
- *Management System* The "when, by whom, why, and on whose authority" a program is organized. Management identifies the needs that are to be addressed and the way they will be resolved.
- *Accountability* Measurement of impact of services is an essential part of all planning. Evaluating strategies must be built into a plan. Student outcomes must be identified and data collected to determine the program's impact on them.

It is the understanding of all who work in school counseling services that school counselors are to develop an annual school counseling program plan based on the National Standards and written in response to assessed student needs. This manual has been developed to provide a resource for school counselors as they assess student needs, create a school counseling program plan to address those needs, and evaluate the impact of their services in terms of student competencies.

While the *National Standards* and the *Nation Model* are explained in more detail in *Essential School Counseling Program, PreK–12*. It is important to note that these two documents, along with the State Goals for School Counseling, form the conceptual framework for all school counseling programs in the State of Maryland.

In the process of developing a revision of the *Essential Guidance Program*, two systemwide documents were developed in BCPS that have direct implications for the delivery of school counseling services – *The Blueprint for Progress: Realizing the Vision* and the *Master Plan*. These documents identify a number of performance goals, performance indicators, and key strategies that will serve as a map for this system to realize its educational mission. A review of these documents points to a number of counselor–related initiatives that should be incorporated into school counseling program plans:

- Encouraging high standards and rigorous course selection.
- Meeting Maryland School Assessment standards.
- Encouraging participation in PSAT, SAT, and Advanced Placement Testing.
- Supporting regular attendance.
- Forming partnerships in College Readiness initiatives with the Community College of Baltimore County to promote taking the Accuplacer, attending career fairs, and participating in Parallel Enrollment Program (PEP) courses on campus.
- Implementing instructional strategies that include multiculturalism and differentiation.
- Providing parents and guardians with strategies that support student learning.

- Strengthening communications between school and home to encourage school achievement.
- Contributing to the maintenance of a safe and orderly school environment.
- Implementing active character ethics education.
- Utilizing Student Support Teams to address the needs of students.
- Providing a continuum of support services through alternative education.
- Communicating to all students and parents the expectations of the *Student Handbook*.
- Assisting all students to meet the graduation requirements for the University System of Maryland or the Maryland career and technology education career completer requirements or both.
- Assisting students in danger of failure.
- Increasing participation in the Gifted and Talented programs.
- Developing with students a four-year plan of studies for all eighth graders using the Career Planning Profile.

The *Blueprint for Progress* and the *Master Plan*, along with information identified as key to a given school through the work of the School Improvement Plan, form the foundation of the development of a student needs-based school counseling program plan. Through the school counseling program plan, school counselors identify the targeted goals for their annual program, specify the intervention strategies they will employ to develop skills in students to attain these goals, and provide for both formative and summative assessments to demonstrate goals acquired or progress made toward them. It is the dual function of a school counseling program plan to organize and deliver services as well as clearly identify how these services are essential to the educational mission of the school in which they are provided.

Equity

A significant benefit that arises from the school counseling program planning process is the emergence of underserved student populations and their related needs. Professional school counselors are no strangers to the role of advocacy for students whose needs may be unrecognized or underappreciated.

Recent Federal legislation, the *No Child Left Behind Act of 2001*, identified categories of students whose needs must be addressed in educational planning and for which schools are to be accountable. In the process of developing a school counseling program plan, counselors are expected to conduct needs assessments, which identify student needs, and to design responsive activities and interventions to resolve those needs.

Another way that school counselors are working to ensure equity in services to all students is in the development of three sets of "School Counseling Non-Negotiables." In the past few years, teams of school counselors have been working with school counseling supervisors to draft three sets of services that school counselors guarantee will be provided to all students at specific grades and at specific levels in students' educational experiences. These non-negotiables are, in essence, general statements about what should be taking place in school counseling program designs in order to assure parents and students who may move from one school to another in this system with a continuity of experiences and targeted learnings. The non-negotiables are also expected to serve as a basic template for school counseling program plans.

The *Revised Essential School Counseling Program Guide* provides school counselors with a number of school counselor-developed K-12 classroom guidance lessons. The lessons were written by counselor writing teams to demonstrate how school counselors can promote inclusion of all learners through differentiated instruction. Several of the lessons actually label a variety of learning styles and instructional strategies for school counselors interested in using the lesson design as templates for writing their own differentiated lessons.

Resource Materials

The *Revised Essential School Counseling Program Guide (2006)* brings together a number of resources that have been developed since the first publication of this document in 1996. The purpose of the revision is not to replace the *Essential Guidance Program, PreK-12*; it is to compliment the document and the resources it has amassed. It is the intention of the Office of School Counseling Services to continue to distribute the original document for new school counselors as well as publish and distribute to all school counselors the *Revised Essential School Counseling Program Guide (2006)* as a compilation of school counseling resources and program development guide. It is envisioned that sections, as they develop in school counseling practice or staff development training, will be added to this binder.

The resources that are to be found within this document address a number of core school counseling functions:

- School counseling program planning
 - Non-Negotiables assurance of guaranteed services that will be provided by school counselors to all students at each level of their school experience.
 - New School Counseling Program Planning grids, including sections for the ASCA *National Standards* and the *Blueprint for Progress*.
 - Revised student indicators.
 - New sample needs assessments.
 - New program evaluation section with samples.
- Classroom Guidance Lesson Plans (K-12) based on Differentiated Instruction.
- Small Group Counseling Designs.
- Suggested Staff Development Activities.
- PowerPoint Presentation to School Counselors on -
 - School Counseling and the *Blueprint for Progress*.
 - o School Counselors and Consultation with Parents and Teachers.

The Role of the Professional School Counselor as a Collaborator in the Delivery, Management, and Assessment of School Counseling Services

A central feature of the ASCA National Model: a Framework for School Counseling Programs (2002) is the four role concepts that imbue all efforts focused on the design and development of a school counseling program plan that serves all students – systemic change, advocacy, leadership, and collaboration. These role concepts are a compliment to recent research into school counseling reform conducted by the Education Trust through its *Transforming School Counseling Initiative* (1997). The intent behind reform in school counseling is multiple:

- To identify and advocate for the needs of students who constitute underserved populations within the school community.
- To evaluate all school counseling services for their assessed impact on students and for their connection to and support of the school's educational mission to enhance the development of all students.
- To, through systemic change, remove the environmental and institutional barriers to students' academic success.
- To present school counselors to their professional colleagues as consultants on the students' development and collaborators in a team effort to enhance student growth.
- To position the school counselors as educational leaders who design, develop, deliver, and assess student needs-based school counseling program plans that serve all students in their schools.
- To use assessed data to demonstrate to educational stakeholders the impact of their services and adjust program delivery and management in light of data results.

The development of a comprehensive school counseling program plan is an exercise in leadership that all professional school counselors within this system are expected to demonstrate each school year. The *Revised Essential School Counseling Program Guide* (2005) is a new manual developed by BCBS school counselors and supervisors to assist in the completion of this task.

Relation of this Manual to the Essential Guidance Program, PreK-12 (1996)

While the *Revised Essential School Counseling Program Guide* (2005) has a number of sections that are revisions of sections in the *Essential Guidance Program* (1996), there are a number of sections within the older document that still hold their own and should be consulted in the development of a school counseling program plan and in the delivery of classroom guidance lessons, K-12. The sections on school counseling goals, student indicator, scope and sequence, and related school counseling strategies still provide an effective template for the design of program planning grids. The hundreds of counselor-developed lesson plans present new school counselors with a broad variety of classroom guidance lessons disaggregated by instructional level and by school counseling goal. Care should be taken to adjust the lessons to reflect revised school counseling student indicators and differentiated instructional approaches.

The Elementary Program

Goal	Counseling	Consultation	Coordination	Advocacy	Blueprint
Academic	Individual	Teachers	Parent/family nights	GT Committee	Goal 1
Academic	Individual Barriers Goal setting Anxiety School issues Problem solving Coping skills Group Study skills Test skills ADHD Goal setting Retained students New students Classroom guidance School skills Academic skills Cooperation Goal setting Notebook organization Magnet programs Time management	Teachers• Checklists• Conferences with parents/familiesTeacher teams• Academic• Social/emotional• Retention/promotion conferences• Middle school placementStaff• Speech/language• Special education• Itinerant• ELLStudent support staff• PPW• School psychologist• School social worker• NurseSSTIEP teamIST	 Parent/family nights Academic program Transition to middle school Magnet program Special programs Student of the week/month Attendance Stars Homework club Schoolwide programs Character Education PBIS Parent volunteers Summer school Assemblies 504 managers FBA 	 GT Committee Special education Homeless liaison Multicultural liaison SIT Adult mentoring Magnet liaison New programs Equity Access 	_

The Elementary Program

Goal	Counseling	Consultation	Coordination	Advocacy	Blueprint
Career / Decision	Individual	Teachers	Career days	College/post-	Goal 5
Making	 Group Classroom guidance Career awareness Community workers Decision-making skills Interests College vocabulary and information 	Teacher teams Staff Student support staff Parents/family Outside agencies Colleges	Career fairs College visits Assemblies Speakers	secondary focus for all students	Goal 6
Personal/Social	Individual Group	Teachers Staff development 	Peer MediationPeer Helpers	Developmental student needs at	Goal 1 Goal 2
	LossDeployed parents	Teacher teams Staff	Parent nights on behavior needs	parent/family- teacher conferences	
	 Divorce Friendship Bullies/Victims Incarcerated parents Cultural issues Classroom guidance Conflict resolution Anger management Social skills Teasing Bully prevention Peer pressure <i>Personal Safety</i> Units 	 Parents/family Information nights Individual Parenting group Referrals BCPS offices Student support staff Outside agencies Referrals Consultations After-school programs Student support staff	 and child development needs (The Angry Child, Understanding ADHD) Food drives, clothes drives No-Name Calling Week, Red Ribbon Week Child abuse and neglect trainings Suicide prevention and awareness staff development 		Goal 4 Goal 6

The Middle School Program

Goal	Counseling	Consultation	Coordination	Advocacy	Blueprint	
Academic	Individual	Teachers	Scheduling of new	• GT	Goal 1	ĺ
Academic		Teachers • Conferences with he Middle School Program parents/family Teacher teams • Academic • Social/emotional • Student placement • Student promotion/ retention Staff • Special education • Special area • ELL Student support staff • PPW • School psychologist • School social worker • Nurse SST IEP team Attendance committee Transition programs • Elementary school • High school	0	 GT Committee Special education Homeless liaison Multicultural SIT Adult mentoring Magnet liaison Equity and access New programs 	Goal 1 Goal 2 Goal 4 Goal 6 Goal 7	
Academic	Counseling	Consultation	Coordination Schoolwide programs • Character Education • PBIS	Advocacy	Blueprint Page 12	
			Grade 8 to 9			

The High School Program

Goal	Counseling	Consultation	Coordination	Advocacy	Blueprint
Goal Academic	CounselingIndividualGoal settingGrades, attendancePersonal issuesCoping skillsAnxiety managementStress managementGroupCollege concernsOrganizationTest skillsGoal settingRetained studentsNew studentsStress reductionClassroom guidanceAcademic/studyskillsPSAT/SAT/APLearning stylesCooperationGoal setting	ConsultationCollege representativesCareer speakersMilitary representativesTeachersParents/familyDepartment chairsLeadership teamsTeacher teamsStaff• Special education• Special area• ELLStudent support staff• PPW• School psychologist• School social worker• NurseSpecial Education- accommodations for College BoardTech Prep teachers	Registration of all new entrants • Schedule • Grade/schedule changes • Course history College Board Programs; deliver and interpret/use data Scholarship/Awards College applications and recommendations College, career and military speakers/visits Schoolwide programs • Registration • PSAT preparation and interpretation	 Advocacy New programs Equity Access GT Committee Special education Homeless Liaison Multicultural SIT Mentoring AP inclusion Minority issues After-school programs 	BlueprintGoal 1Goal 2Goal 4Goal 6Goal 7
	skills PSAT/SAT/AP Learning styles Cooperation 	accommodations for College Board	 Registration PSAT preparation and interpretation AP program development 504 managers Service learning coordination Summer school registration Night school 	programs	
Academic			registration		

	C. P.	The High School Program			
Goal	Counseling	Consultation Student placement Scheduling Parents/family Academic supports • Tutors • Businesses • Programs • Recommendations AVID, Maryland's Tomorrow, other programs	 Coordination Home and Hospital registration School tutoring Identification of students for scholarships and awards Accuplacer Parallel enrollment Parent/family nights Academic programs (GT, honors, special programs) Graduation requirements College preparatory meetings Financial aid College night College programs Special programs Orientation to high school visits to middle school Parent/family conferences 	Advocacy	Blueprint
Career /Decision Making	Individual Group	Teachers Teacher teams	College Readiness	College/post- secondary focus	Goal 5

Goal	Counseling	Consultation	Coordination	Advocacy	Blueprint
	Classroom guidance	Staff	Kuder Interest	for all students	Goal 6
	• Career awareness		Inventory		
	• Career clusters	Parents/family			
	Career folder		Parallel enrollment		
	 Decision-making 	Outside agencies			
	skills		Partnership		
	College and post-	Businesses			
	secondary training		Career days		
	secondary training	Business Roundtable	Career fairs		
			College visits		
		Colleges	CCBC days		
		Post-secondary Institutions	Assemblies		
		ABC-apprenticeships	Speakers		
Personal/Social	Individual	Teachers	Peer helpers	Developmental	Goal 1
	Group	Teacher teams		awareness and	
	Relationship	Administrators	Parent/family nights	needs	Goal 2
	Minority issues	Staff			
	Depression	Parents/family	Child abuse and neglect	Parent-teacher	
	• Disorders-eating,	• Information nights	trainings	conferences	Goal 4
	substance, self injury	• Individual			
	Loss/Divorce	Parenting group	Suicide prevention staff	After-school	Goal 5
	• Cultural issues	• Referrals	development	programs	
	Classroom guidance	Student support staff			Goal 6
	Conflict resolution	Outside agencies	Staff development		
	• Anger management	• Referrals			
	Peer pressure	Consultations			
	 Risky behaviors 				
	 Suicide 	Outside mental health			
		providers			

College Board/College Counseling - Coordination of Services

	Middle School	Grade 9	Grade 10	Grade 11	Grade 12
College Board	College Bo	FS4T S4T Gn-line 4F Courses* My Doac	PS 4T 4ccutiacan 4F Ccutaan 4F Fotantai S 4T Gn-Ina My Peac	FS4T S4T 4ccutacer 4F Courses S4T Gn-Ime Me Poac	S4T 4F Corrae S4T Gn-Ine My Poac
BCPS	Pigarawa Cauraea Cairi/Target Careen	Bigorous Courses	Process Courses FS4T/S4T Fret Courses S4T Summer Conto Albertative Bo (S4T Fret)	Pigerous Courses S4T Fretaration Courses S4T Summer Conto Alternative Ec. (S4T Fret)	Bigaraus Courses Fast-secondary Selection Senior Ontervens
	Magnet School Frograms Acquery*	Magnet School Frograms 4V2D * Smaller Learning Communities * Career & Technology JPGTC * 4coustry *	Magnet School Fregrens Career & Technology 4VDD Smaller Learning Communities JDGTC 4cousery"	Farallal Enrollmant Carear & Tachnology Anticulated Creatia AVCD * Smallar Jeanning Communities * JPGTC *	Farallal Enrollment Career & Tachnology Articulates Creata AVCD - Smaller Jearning Communities * UPGTC -
Counseling Strategies and Partnerships	Enconectal/Spect Counseling Classroom Sciegance Assessment Cearning Styles Barly College Associas Career/College Descurges Career Days/Stessers College Days College Days College Visits College Visits College Visits College Visits College Fairs A-year Flags	Encovocal/Snout Counseling Clasancor Succance PS-IT Grienitation/Chiertratation Conserv/College Seminar* 4-year Flans Conserv/College Peacurces Conserv/College Peacurces Conserv/College Vanta Conserv/College Vanta CCBC College Fairs	Enerwoual/Grout Courseling Classroom Surgance FS4T/S4T Entertretation 4F Fotential Career/College Pascuross College Pescuross College Pascuros College Varta College Varta College Varta College Flanning	4cvaory* Encreaul/Grout Courseling Classroom Surgance FS4T/S4T Chlentretation 4CT/TGEFL 4F Fotential Fost-Secondary Flanning Career/College Peacurdes College Peacurdes (Peacurg/Writing/Wath) Career/College Days/Steasers College Vasts College Vasts College College Fairs College College Fairs College Attication	4ovaory* Encryeoal/Secut Sconseling Classroom Sconseling SHT Entertration ACT/TGEFL Feat-seconcery Decision-making an Attilication Process Enterther Process Caneer/College Descurces College Descurses Courses (Prescing/Writing/Math) Conser/College Days/Seessers College Varia College Varia College Varia College Varia College Para
	Parant Night Nagalattara Electronic Paminoara Coursaling Wald aitea	Farent Nyght Namalattara Electronic Pemincera Counseing Web artea Marylanda Tomorroe "	Farant Nighta Nagalattara Electronic Parimoara Counseling Web aitea Marylanda Tomorowa	Farent Nighta - Fost-Jeconoary Flanning and Financial Aic Nagalettera Electronic Permioara Counceling Web aitea Division of Pehabilitative Servicea Marylanda Tomorrow"	Farent Kughta - Fost-Jeconoary Flanning & Financia Auc Namalettera Electronic Perminoara Counseling Web altes Diversit of Peterbittative Services Marylancia Tomorrow"
	Ecucational Talent Search" Center (or Talentec Youth" Sear-Uo" Nexus Grant Program" Great Expectations Grant"	Ecucational Talent Search" Contouter (or Talented Youth Uteard Bound" Nexus Grant Program" Great Ectectations Grant" 100 C4P - College Awareness Grant"	Ecucational Talent Search" Center for Talentec Youth Ucaaro Bound" Ivazua Grant Program" Great Estectationa Grant" 100 CAP - College Austremas Grant" 45V4B	Eoucational Talent Search" Center for Talented Youth Ucaard Bound" Ivazua Grant Program" Great Estectations Grant" 100 CAP - College Agarenaas Grant" 45V42	Ecucational Talant Search" Canter for Talanted Youth Urgaard Bound" Naeva Grant Program" Graat Ectactations Grant" 100 CAP - College Awarenees Gran 45048
GOAL	Awareness	Preparation	Preparation	Readiness	Performance

* offered at some BCPS high schools