Exhibit I

BALTIMORE COUNTY PUBLIC SCHOOLS

DATE: January 10, 2006

TO: BOARD OF EDUCATION

FROM: Dr. Joe A. Hairston, Superintendent

SUBJECT: FINANCIAL REPORT – FOR THE MONTHS ENDING NOVEMBER 30,

2004 AND 2005

ORIGINATOR: J. Robert Haines, Deputy Superintendent, Business Services

RESOURCE

PERSON (S): Barbara S. Burnopp, Chief Financial Officer

Patrick M. Fannon, Controller

INFORMATION

Attached is the General Fund Comparison of FY2005 and FY2006 Revenues, Expenditures, and Encumbrances – Budget and Actual for the periods ended November 30, 2004 and 2005.

General Fund Comparison of FY2005 and FY2006 Revenues, Expenditures, and Encumbrances-Budget and Actual

These data are presented using Maryland State Department of Education categories. Amounts included reflect actual revenues, expenditures and encumbrances to date and do not reflect forecasts of revenues and expenditures. Figure 1 presents an overview of the FY2005 and FY2006 General Fund Revenue Budget. Figure 2 provides an overview of the FY2006 General Fund Expenditure Budget. Figure 3 compares the percent of the budget obligated as of November 30, 2004 and 2005. Figure 4 is a comparative statement of budget to actual revenues, expenditures and encumbrances.

General Fund Revenue Budget

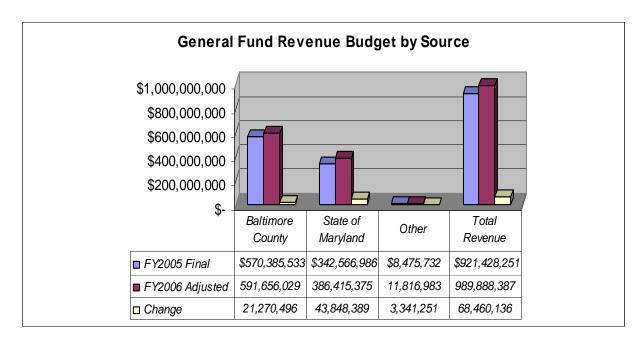


Figure 1

Year-to-Date Comparison

- *Baltimore County* The FY2006 county appropriation increased \$21.3 million, 3.7% over the FY2005 budget. County funds are drawn based on cash flow requirements. Year-to-date county revenue recognized is \$183.3 million, 31% of the budget, as compared to \$176.9 million, 31% of the budget, for FY2005.
- State of Maryland The FY2006 state appropriation originally increased \$42.8 million, 12.5% over the FY2005 budget. This increase was the result of the third year of the Maryland Bridge to Excellence in Public Schools Act. In November 2005, the state increased the Aging Schools Program appropriation by \$1,092,000, in order to provide funding for school window replacement. The majority of state funds are received bi-monthly in equal installments. Three of the bi-monthly payments have been received, and actual revenues to date are in line with the budget.
- Other Revenues –The other revenue budget is comprised of the re-appropriation of the prior year's fund balance of \$4.3 million, out-of-county living arrangement payments from other local education agencies (LEAs) which are estimated to be \$4 million and are generally collected at year-end, tuitions and sundry revenues. In November 2005, the county approved an appropriation request to increase other revenue sources by \$930,000, which consists of additional Erate revenue and the use of available escheat funds. The year-to-date revenue includes summer school and other tuition, the re-appropriation of the prior year's unspent fund balance of \$4.3 million and sundry other revenues of approximately \$1,205,000.

General Fund Expenditure Budget

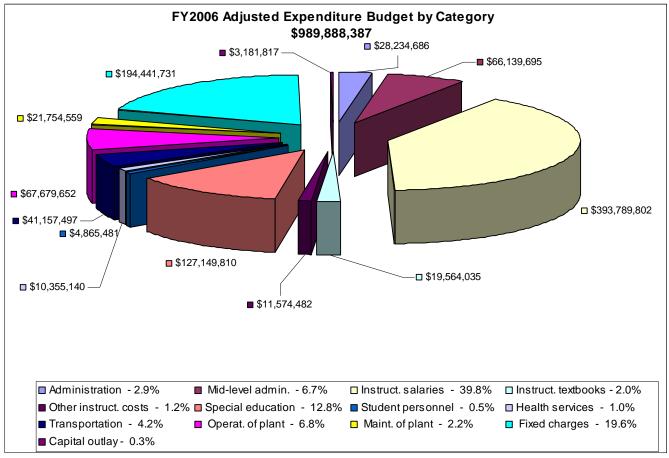


Figure 2 (Detail included in Figure 4)

Year-to-Date Comparison

Total expenditures and encumbrances - Year-to-date expenditures and encumbrances through November 30, 2005, are \$369 million, 37.3% obligated, compared to \$350 million, 38% obligated, for the same period in FY2005. Salary expenditures within categories that are primarily comprised of 12month positions (e.g., Administration, Mid-Level Administration, Operation of Plant, Maintenance of Plant, and Capital Outlay) average 37.8% of the budget amount and are in line considering the percent of the fiscal year that has elapsed. Salary expenditures in categories with large concentrations of 10-month, school-based personnel (e.g., Instructional Salaries, Special Education, Student Personnel, Health Services, and Transportation) average 29.7% of budget, which is in line with the percentage of the school year that has elapsed. The increase in salary expense is attributable to salary restructuring for all employees and additional positions to expand full-time kindergarten and other programs. The increase in year-to-date FY2006 total non-salary expenditures and encumbrances results primarily from additional costs in administration, transportation and operation of plant. These additional costs are for expenditures obligated for the upgrade of the Board's automated financial system and data warehouse, the costs of fuel, utilities and contracted services. Additionally, a significant portion of the contracted services in the Special Education budget have been encumbered for the year and increases have occurred in Fixed Charges primarily from an increase in health benefit costs.

Percent of Budget Obligated

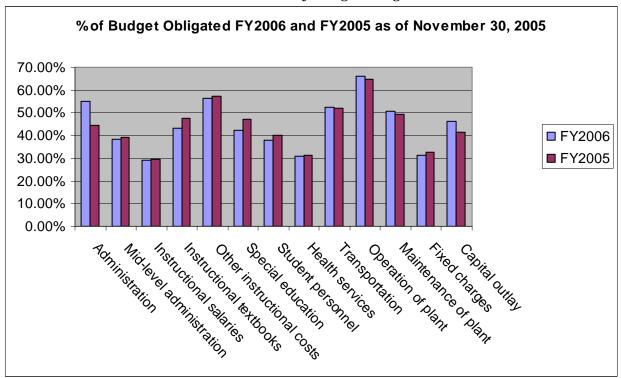


Figure 3

- Administration and Mid-level administration Year-to-date FY2006 expenditures and encumbrances in administration have increased \$5.3 million over those expended during the same period in FY2005. This increase results primarily from an increase in contracted services related to the upgrade of the Board's automated financial system and data warehouse. In November 2005, a budget supplement of \$550,000 was approved to provide additional funding for expenditures to be incurred for student scheduling software and other data processing enhancements. Mid-level administration expenditures are inline with the budget and are comparable to the prior year.
- *Instructional salaries* The budget for instructional salaries was increased by \$19.4 million in FY2006 to include additional funding for salary restructuring and step increases. The budget increase also resulted from added instructional positions required to expand full-day kindergarten programs to 10 additional schools. Instructional salaries expenditures are in line with the prior year.

- *Instructional textbooks and supplies* A significant portion of the instructional textbooks and supplies category is spent early in the fiscal year as orders are placed with vendors for textbooks and classroom supplies needed for the opening of school. The budget for this category was increased by 11.6% or approximately \$2 million for the year. The increase in the budget is attributable to \$1.1 million for additional library books for elementary schools, an increase of \$130,000 for elementary programs and additional increases in school based expenditures. To date, \$8.4 million, 43.2% of the FY2006 budgeted funds has been committed; the remaining budget will be spent throughout the year to purchase additional consumable classroom supplies, library books and other media.
- Other instructional costs This category is comprised of commitments for contracted services, staff development, and equipment used to support the instructional programs. This category's budget was decreased by \$2.1 million to more closely reflect the expenditures anticipated. To date \$6.5 million, 56.3% of the FY2006 budgeted funds has been committed, as compared to 57.1% in the prior fiscal year. Generally a majority of these expenditures are committed early in the school year to prepare for the opening of school.
- Special education The special education category includes costs associated with the educational needs of students receiving special education services. The FY2006 salary budget includes increased funding for salary restructuring, step increases, and the addition of 35 full-time employees to support expansion of kindergarten special education inclusion programs. \$37.7 million (96.5%) of the FY2006 special education non-salary budget is for private placement of children in non-public schools. To date, 68% of the original budgeted funds for private placement, \$25 million, have been committed, compared with 80% or \$26 million committed at October 2004. Based upon current student data, it is anticipated that the entire amount originally budgeted for private placement will not be required for this school year.
- *Student personnel and Health services* Year-to-date FY2006 expenditures and encumbrances are currently in line with the budget.
- *Transportation* This category includes all costs associated with providing school transportation services for students between home, school, and school activities. Much of the transportation non-salary budget is committed early in the fiscal year to reflect the anticipated annual expenditures for contracts with private bus operators, fuel for vehicles, cost of bus maintenance, and other non-salary expenditures. The non-salary budget increased \$2.6 million, which can be attributed primarily to \$1.1 million of additional capital lease obligations related to bus acquisitions and \$1.2 million of additional fuel cost and increased costs for parts and maintenance. As of November 2005, 88.6% of the non-salary budget has been committed, compared with 91.2% committed as of November 2004. Salaries expenses are in line with the budget and are comparable to the prior year.

- Operation of plant This category contains costs for custodial and grounds keeping salaries for care and upkeep of grounds and buildings. Additionally, costs of utilities (including telecommunications costs, gas and electric, fuel oil, sewer, and water) are included here. The non-salary expenditure budget for this category has increased 12.5%, primarily because of the expected increase in the cost of utilities of \$2.7 million. Encumbrances for utilities have been established for approximately the full amount of the budgeted annual costs of \$24 million. Other expenditures in this category include the cost of building rent, \$2.3 million, property insurance, \$1.1 million, trash removal, \$850,000, telecommunication, \$1.8 million, and copier maintenance of \$660,000. As of November 2005, 93.5% of the non-salary budget has been committed, compared with 92.4 % as of November 2004.
- Maintenance of plant and Capital outlay The maintenance of plant category consists of activities related to the service and upkeep of building systems and grounds. In November 2005, a budget transfer of \$817,500 was approved to transfer funds to capital outlay for the purchase of modular facilities originally budgeted in this category. In addition a budget supplement of \$1,472,000 was approved to provide funding for the replacement of windows and air filters at various schools. The budgeted expenditures in this category include \$6.8 million for maintenance (including service contracts), \$2.5 million for maintenance under the Aging School Program and \$1.5 million for costs related to maintenance vehicles. As of November 2005, 63.5% of the non-salary budget has been committed as compared with 60.9% as of November 2004. Capital outlay expenditures to date are for contracted services and other costs, including \$489,000 for modular buildings purchased for three schools. Salary expenses for both categories are in line with the budget.
- *Fixed charges* This category includes the cost of employee benefits and other fixed costs. Health insurance and employer FICA consume 69% and 25% of the Fixed Charges budget, respectively. The FY2006 budget increased \$15.4 million, primarily as a result of increases in premium rates for health insurance and additional FICA expense, which is directly related to payroll increases. Year-to-date FY2006 expenditures and encumbrances are in line with the budget.

Baltimore County Public Schools Comparison of FY 2005 and FY 2006 Revenues, Expenditures, and Encumbrances Budget and Actual

For the Periods Ended November, 2004 and 2005 General Fund

Revenues:				FY 2005			FY 2006				
Revenues: Budget so fil/300 so fil/3				Total	Remaining	Percentage			Total	Remaining	Percentage
Revenues: Budget so fil/300 so fil/3			Adjusted	Rev/Exp/Enc.	Budget	Earned or	1	Adjusted	Rev/Exp/Enc.	Budget	Earned or
Same Okayland 1968	Revenues:		Budget	=	_	Obligated	_	Budget	=	•	
Other Trainer 5,875.73 3,600.70 4,200.70 1,100.70 1,100.70 0,100.70	Baltimore County		\$ 570,385,533	\$ 176,968,256	\$ 393,417,277	31.0%	\$	591,656,029	\$ 183,340,741	\$ 408,315,288	31.0%
Example Second Seco	State of Maryland		342,566,986	166,078,082	176,488,904	48.5%		386,415,375	187,621,979	198,793,396	48.6%
Expenditures and encumbrances:	Other		8,475,732	3,651,642	4,824,090	43.1%		11,816,983	6,512,247	5,304,736	55.1%
Administration Salary 15.18.1770 \$ 0.086.076 \$ 0.909.694 40.19 \$ 1.60.1950 \$ 6.766.142 \$ 1.01.51.088 40.79 7.744 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745 7.749 7.745	Total revenues		\$ 921,428,251	\$ 346,697,980	\$ 574,730,271	37.6%	\$	989,888,387	\$ 377,474,967	\$ 612,413,420	38.1%
Part	Expenditures and encum	brances:									
Mid-level administration Salary Science	Administration	salary	\$ 15,181,770	\$ 6,086,076	\$ 9,095,694	40.1%	\$	16,919,500	\$ 6,768,412	\$ 10,151,088	40.0%
Mid-level administration salary 56,683,247 21,954,776 34,728,471 38,7% 51,281,188 2,448,111 2,680,087 47.7% 5,241,036 2,290,164 2,999,872 4,99% 5,128,198 2,448,111 2,680,087 47.7% 34,76% 34,248,111 2,680,087 4,77% 34,46 37.6% 34,248,111 2,680,087 34,46 37.6% 37.6% 38,042,23 37.6%		non-salary	7,944,531	4,165,896	3,778,635	52.4%		11,315,186	8,760,910	2,554,276	77.4%
		subtotal	23,126,301	10,251,972	12,874,329	44.3%		28,234,686	15,529,321	12,705,365	55.0%
	Mid-level administration	salary	56,683,247	21,954,776	34,728,471	38.7%		61,011,497	22,968,226	38,043,271	37.6%
Instruction:		•									
Instructional salaries Salary 374,416,758 110,781,096 263,635,662 29.6% 393,789,802 11,865,026 278,924,776 29.2% Instructional textbooks non-salary 17,526,680 8.296,809 9.229,871 47.3% 19,564,035 8.48,831 11,107,723 43.2% 13,007,799 7.817,515 5.883,244 57.1% 11,574,482 6.511,404 5.063,078 63.3%		•									
Instructional salaries Salary 374,416,758 110,781,096 263,635,662 29.6% 393,789,802 11,865,026 278,924,776 29.2% Instructional textbooks non-salary 17,526,680 8.296,809 9.229,871 47.3% 19,564,035 8.48,831 11,107,723 43.2% 13,007,799 7.817,515 5.883,244 57.1% 11,574,482 6.511,404 5.063,078 63.3%	Instruction:				- -						
Instructional textbooks non-salary 17,526,680 8,296,809 9,229,871 47.3% 19,566,085 8,458,312 11,105,723 43.2%		salary	374 416 758	110 781 096	263 635 662	29.6%		393 789 802	114 865 026	278 924 776	29.2%
Other instructional costs non-salary 13,700,759 7,817,515 5,883,244 57.1% 11,574,482 6,511,404 5,063,078 56.3% Special education salary 79,191,225 25,384,753 53,836,472 32.0% 87,500,557 27,471,925 60,028,632 31,4% non-salary 36,233,248 28,858,979 7,374,269 79,6% 39,649,253 26,356,156 13,293,097 66,5% Student personnel salary 4,361,971 1,777,562 2,584,409 40.8% 4,697,545 1,811,432 2,886,113 38,6% mon-salary 154,326 38,396 115,840 24.9% 167,936 33,802 134,134 20.1% Health services salary 9,608,799 2,979,000 6,629,799 31,0% 10,122,687 3,112,901 7,097,766 30.8% Transportation salary 9,666,699 3,088,835 6,627,824 31.4% 10,355,140 3,205,595 7,149,545 31.0% Transportation salary 24,125,796		•									
Special education Salary 79,191,225 25,354,753 53,836,472 32.0% 87,500,557 27,471,925 60,028,632 31.4% non-salary 36,233,248 28,858,979 7,374,269 79.6% 39,649,253 26,356,156 13,293,097 66.5% 30,649,253 26,356,156 13,293,097 66.5% 30,649,253 26,356,156 31,293,097 66.5% 30,649,253 26,356,156 31,293,097 66.5% 30,649,253		•									
Non-salary subtotal 115,424.473 54,213.732 61,210,741 47.0% 127,149.810 53,828.082 73,321,728 42.3%	Other instructional costs	non-salary	13,700,739	7,017,313	- 5,003,244	37.170	_	11,374,462	0,311,404	3,003,078	30.3%
Student personnel salary 4,361,971 1,777,562 2,584,409 40,8% 4,697,545 1,811,432 2,886,113 38,6% 10,000,000 115,424,673 1,815,958 2,700,249 40,2% 4,865,481 1,845,234 3,020,247 37,9% 1,000,000	Special education	salary	79,191,225	25,354,753	53,836,472	32.0%		87,500,557	27,471,925	60,028,632	31.4%
Student personnel salary 4.361,971 1.777,562 2.584,409 40.8% 4.697,545 1.811,432 2.86,113 38.6% 1.65,000 1.65,000 1.61,000 1.815,000 1.815,840 24.9% 1.67,936 33.802 1.34,134 20.1% 1.65,000 2.97,000 4.865,481 1.845,234 3.020,247 37.9% 1.67,936 3.08% 3.6		non-salary	36,233,248	28,858,979	7,374,269	79.6%		39,649,253	26,356,156	13,293,097	66.5%
Health services Salary 9.608,799 2.979,000 6.629,799 31.0% 10.122,687 3.112,901 7.009,786 30.8% 10.000, 50.000 30.000,		subtotal	115,424,473	54,213,732	61,210,741	47.0%		127,149,810	53,828,082	73,321,728	42.3%
Health services	Student personnel	salary	4,361,971	1,777,562	2,584,409	40.8%		4,697,545	1,811,432	2,886,113	38.6%
Health services	-	non-salary	154,236	38,396	115,840	24.9%		167,936	33,802	134,134	20.1%
Non-salary subtotal 157,860 89,835 68,025 56,9% 232,453 92,694 139,759 39,9% 130,000		subtotal	4,516,207	1,815,958	2,700,249	40.2%		4,865,481	1,845,234	3,020,247	37.9%
Non-salary subtotal 157,860 89,835 68,025 56,9% 232,453 92,694 139,759 39,9% 130,000	Health services	salary	9,608,799	2,979,000	6,629,799	31.0%		10,122,687	3,112,901	7,009,786	30.8%
Subtotal 9,766,659 3,068,835 6,697,824 31.4% 10,355,140 3,205,595 7,149,545 31.0% Transportation salary non-salary non-salary subtotal 24,125,796 7,612,561 16,513,235 31.6% 25,890,607 7,957,015 17,933,592 30.7% Operation of plant salary subtotal 36,764,300 19,142,957 17,621,343 52.1% 41,157,497 21,488,980 19,668,517 52.2% Operation of plant salary non-salary subtotal 30,716,062 28,379,307 2,336,755 92.4% 34,558,291 32,297,981 2,260,310 93.5% Maintenance of plant subtotal salary non-salary subtotal 9,823,730 3,587,656 6,236,074 36.5% 10,218,229 3,735,986 6,482,243 36.6% Maintenance of plant subtotal 20,336,588 9,985,438 10,351,150 49.1% 21,754,559 11,059,533 10,695,026 50.8% Fixed charges non-salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960		•									
Transportation salary		•									
Non-salary 12,638,504 11,530,396 1,108,108 91.2% 15,266,890 13,531,965 1,734,925 88.6%	Transportation	salarv	24 125 796	7 612 561		31.6%		25 890 607	7 957 015	17 933 592	30.7%
Subtotal 36,764,300 19,142,957 17,621,343 52.1% 41,157,497 21,488,980 19,668,517 52.2% Operation of plant salary non-salary subtotal 32,016,991 12,227,698 19,789,293 38.2% 33,121,361 12,437,889 20,683,472 37.6% Maintenance of plant 62,733,053 40,607,005 22,126,048 64.7% 67,679,652 44,735,870 22,943,782 66.1% Maintenance of plant salary non-salary non-salary 10,512,858 6,397,782 4,115,076 60.9% 11,536,330 7,323,547 4,212,783 63.5% Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary non-salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary Capital outlay salary non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% non-salary <td>Transportation</td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Transportation	•									
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Naintenance of plant Salary 10,512,858 6,397,782 4,115,076 60.9% 11,536,330 7,323,547 4,212,783 63.5%	Operation of plant	colom:	22.016.001	12 227 609	-	29.20/		22 121 261	12 427 990	20 692 472	27.60/
Maintenance of plant salary non-salary 9,823,730 3,587,656 6,236,074 36.5% 10,218,229 3,735,986 6,482,243 36.6% non-salary Fixed charges 10,512,858 6,397,782 4,115,076 60.9% 11,536,330 7,323,547 4,212,783 63.5% non-salary Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% non-salary Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%	Operation of plant	•									
non-salary subtotal 10,512,858 6,397,782 4,115,076 60.9% 11,536,330 7,323,547 4,212,783 63.5% subtotal 20,336,588 9,985,438 10,351,150 49.1% 21,754,559 11,059,533 10,695,026 50.8% Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%							_				
non-salary subtotal 10,512,858 6,397,782 4,115,076 60.9% 11,536,330 7,323,547 4,212,783 63.5% subtotal 20,336,588 9,985,438 10,351,150 49.1% 21,754,559 11,059,533 10,695,026 50.8% Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%					-						
Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%	Maintenance of plant	•									
Fixed charges non-salary 179,052,298 58,563,757 120,488,541 32.7% 194,441,731 60,570,636 133,871,095 31.2% Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%		•	10,512,858		4,115,076			11,536,330			63.5%
Capital outlay salary 1,931,742 853,738 1,078,004 44.2% 2,162,667 798,707 1,363,960 36.9% non-salary 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%		subtotal	20,336,588	9,985,438	10,351,150	49.1%		21,754,559	11,059,533	10,695,026	50.8%
non-salary subtotal 208,150 35,606 172,544 17.1% 1,019,150 670,800 348,350 65.8% subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%	Fixed charges	non-salary	179,052,298	58,563,757	120,488,541	32.7%		194,441,731	60,570,636	133,871,095	31.2%
subtotal 2,139,892 889,343 1,250,549 41.6% 3,181,817 1,469,506 1,712,311 46.2% Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%	Capital outlay	salary	1,931,742	853,738	1,078,004	44.2%		2,162,667	798,707	1,363,960	36.9%
Total Salary 607,342,029 193,214,915 414,127,114 31.8% 645,434,452 201,927,519 443,506,933 31.3% Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%		non-salary	208,150	35,606	172,544	17.1%		1,019,150	670,800	348,350	65.8%
Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%		subtotal	2,139,892	889,343	1,250,549	41.6%		3,181,817	1,469,506	1,712,311	46.2%
Total Non-Salary 314,086,222 156,475,443 157,610,779 49.8% 344,453,935 167,056,318 177,397,617 48.5%	Total Salary		607,342,029	193,214,915	- 414,127,114	31.8%		645,434,452	201,927,519	443,506,933	31.3%
	•										
	•	ncumbrances		\$ 349,690,358	\$ 571,737,893	38.0%			\$ 368,983,838		37.3%